



## News

Many of our engagements involve matters in which our clients face significant public attention. The following is a list of news stories about the firm, our clients, cases and the results we have achieved.

### **Kobre & Kim Hosts Discussion on The Brazil-U.S. Perspective on the Emerging Regulatory Landscape**

November 17, 2025

On November 12, 2025, Kobre & Kim hosted a high-level discussion at our São Paulo office on The Brazil-U.S. Perspective on the Emerging Regulatory Landscape. The event brought together clients and industry leaders for a candid conversation on the shifting enforcement and political landscape affecting cross-border business.

The panel, featuring Ana Frischtak, Carolina Leung, Michael Keilty, and Polly Wilkins, examined how Kobre & Kim supports clients through our global disputes platform against a backdrop of increasing geopolitical volatility. The speakers addressed the growing prevalence of disinformation campaigns, sanctions, and other punitive measures that are reshaping commercial strategies across jurisdictions.

We thank all participants for joining us and look forward to continuing the dialogue as Brazil-U.S. regulatory dynamics evolve.